

No.18/2/2011-Tpt
Planning Commission
(Transport Division).

Yojana Bhavan, New Delhi
Dated : 16th May, 2011

3rd REVISED ORDER

Subject: Constitution of Working Group on Railways Sector for the Formulation of the Twelfth Five Year Plan (2012-17).

With a view to formulating the Twelfth Five Year Plan (2012-17) for the Railways Sector, it has been decided to constitute a Working Group on Railways under the chairmanship of Shri Vivek Sahai, Chairman, Railway Board. The composition and terms of reference of the Working Group would be as follows:

II. Composition

1	Chairman, Railway Board	Chairman
2	Financial Commissioner, Ministry of Railways	Member
3	Member (Mechanical), Ministry of Railways	Member
4	Member (Engineering), Ministry of Railways	Member
5	Member (Staff), Ministry of Railways	Member
6	Member (Electrical) Ministry of Railways	Member
7	Member (Traffic), Ministry of Railways	Member
8	Addl. Member (Planning), Ministry of Railways	Member
9	Shri. M. Ravindra, Member, NTPDC	Member
10	Managing Director, Rail Vikas Nigam Lt. (RVNL), C 2/10, Safdarjung Development Area, Aurobindo Marg, New Delhi-110016.	Member
11	CMD, RITES	Member
12	Adviser (Transport), Planning Commission	Member
13	Representative of Department of Commerce	Member
14	Adviser (Infrastructure), Planning Commission	Member
15	Representative of Ministry of Finance	Member
16	Shri Rakesh Srivastava, Joint Secretary (Ports), Transport Bhavan, Parliament Street, New Delhi. Tel. No. 2371 1873, 2410 1078 Fax : 2332 8549	Member
17	Representative of Department of Road Transport & Highways	Member
18	Representative of Department of Commerce	Member
20	Representative of Ministry of Petroleum and Natural Gas	Member
21	Representative of Department of Industrial Policy & Promotion	Member

22	Chairman, FCI	Member
23	Chairman, CIL	Member
24	Chairman, SAIL	Member
25	Chairman, NTPC	Member
26	MD, TISCO	Member
27	CMD, Indian Oil Corporation	Member
28	Representative of Fertilizer industry	Member
29	Representative Cement Manufacturing Association.	Member
30	CMD, L&T	Member
31	Secretary General, FICCI	Member
32	Director General, CII	Member
33	Sh. Anil Gupta, M.D., Concor	Member
34	Sh. Raghu Dayal, AITD	Member
35	Sh. Sachin Bhanushali, President, Gateway Rail Transport Limited	Member
36	Representative of Association of Container Train Operators	Member
37	S. Gopalkrishnan, ED, Tata Sons	Member
38	Sh. Manish Puri, Managing Partner, Pivot Consultancy Private Limited, A/AS-1093 Vasant Kunj, New Delhi-110070 E-mail: consult@pivotconsultents.com	Member
39	Any passenger sector representative from National Level Passenger Association	Member
40	Shri Satish Kumar, Chief Engineer, Room No. 225, Transport Bhavan, Parliament Street, New Delhi – 110 001.Tel 2371 8560	
40	Adviser (Infrastructure), Railway Board	Member-Secretary

III. Terms of Reference:

1. To evaluate the physical and financial performance of the Railways during the Eleventh Plan. This would, inter alia, include assessment of various policy initiatives undertaken with regard to development of rail network, optimal utilization of transport capacity already created; improvement in quality of services, technological upgradation and modernization of rail infrastructure etc.
2. To project traffic targets both passenger and freight during the Twelfth Plan, in the light of the transport requirement of the projected rate of growth of the economy and railways' own vision. The physical targets and financial outlays for each year of the 12th five year plan should be projected.

3. To assess total requirement of funds to meet the investment requirement of various Railway sector programmes during the Twelfth Plan. The Group will also suggest measures for mobilization of resources with specific focus on internal resources of Railways. The quantum of Budgetary Support required to supplement the resources of Indian Railway for financing the Railway Plan may also be estimated.
4. To assess the requirement of funds for replacement and renewal of railway assets and new additions to the system to avoid accumulation of arrears.
5. To assess the traffic requirements of the North-east with a view to planning for augmentation of its capacity.
6. To assess and suggest measures to improve the Railways' capacity for executing projects in light of higher outlays for the rail sector. This would, inter alia, require a thorough review of the methodology for planning, proposing, appraising and approving railway projects (including those funded by the private sector through deposit works) at zonal and railway board level to fulfill criteria of value for money, speed of processing and ensuring projects selection based strictly as per railway's long-term priority of capacity augmentation in critical sectors. In the same light, to review the performance of construction organizations and suggest measures to strengthen the same including the capacity of private sector partners in rail construction.
7. To formulate detailed physical plan which may include total spillover schemes of Eleventh Plan as well as other new schemes proposed to be taken up during the Twelfth Plan.
8. To suggest policies for creation of time-bound world class rail infrastructure in the context of emerging economic imperatives of globalization of the Indian economy.
9. Identification of growth areas and accordingly assess the requirement of augmentation of capacity to meet the traffic requirement of the high growing economy by providing quality service at competitive costs.
10. To suggest specific measures for technological up-gradation and modernization of rail infrastructure to make it world-class. This should include high speed rail and measures for up-gradation of speed on conventional lines.
11. Improving safety in rail operations to meet the world standards.
12. To suggest measures to increase the customer orientation of Indian Railways to enable to meet the enhanced expectations of the customers in the new economic environment.
13. To review the progress in resource mobilization through PPP and partnership involving state governments, ports etc. in capacity augmentation of rail projects especially in relation to dedicated freight corridors, world class stations project, rolling stock

manufacturing activities and other such projects. To identify more such areas of partnership and estimate the quantum of likely investment during 12th plan through such partnerships.

14. To review the progress of attracting private investment in infrastructure, rolling stock or service provision through schemes launched by railways – assessing the efficacy of such schemes and need to modify/upgrade them.

15. To assess the policy of allowing private operators in the container sector and suggest measures for further enhancing the scope of attracting more traffic to rail through this sector.

16. To outline actionable measures to carry out organizational reforms such as having off production units, outsourcing of non-core activities, restructuring along business lines, corporatization on the lines of recommendations of the Rakesh Mohan (2001) report and deliberations of the NTPDC.

17. To suggest the regulatory mechanisms for tariff setting including the need for setting up a tariff regulatory authority as well as rebalancing of tariffs by rational indexing of the line haul cost to the tariff including the need to rationalize passenger fares.

18. To identify measures to improve capacity augmentation on high density corridors as well as increase in the average speed of passenger and freight trains by following corridor based approach with clear cut indications of individual components within the particular corridor and through other measures for improving the quality and reliability of services.

19. To assess the progress towards ongoing accounting reforms in Railways.

20. To identify surplus manpower in certain areas considering the possibilities of technological upgradation, modernization of services and outsourcing of non-core activities. The Working Group may also suggest the specific plan for reduction in the manpower in Railways.

21. The Chairman may constitute various Specialists Group/Sub-Groups/Task Forces as considered necessary and co-opt other members to the Working Group for specific inputs.

22. The expenditure towards TA/DA in connection with the meetings of the Working Group in respect of the official members will be borne by their respective Ministries/Departments. In case of Non-official members of the Working Group, expenditure towards their TA/DA would be met by the Planning Commission as admissible to the Class-I officers of the Government of India.

23. The name(s) of the representative of various organizations, as per the above composition may be communicated to the Convener/Member Secretary of the Working Group under intimation to Dr. Manoj Singh, Adviser (Tpt), Planning Commission.

24. Shri O.P. Sharma, Director (Tpt.), Planning Commission, Room No.251-B Yojana Bhawan, New Delhi-110001. (Tel.No.23096535), shall be the Nodal Officer for this Working Group.

25. The Working Group will submit its report to the Planning Commission latest **by 31st August, 2011.**

(M. Ravindranath)
Adviser (Transport)

Copy to :

1. Chairman, all Members, Member-Secretary and convener of the Steering Committee
2. PS to Deputy Chairman, Planning Commission
3. PS to Minister of State (Planning)
4. PS to all Members, Planning Commission
5. PS to Member-Secretary, Planning Commission
6. All Principal Advisers/Sr. Advisers/Advisers/HODs, Planning Commission
7. Director (PCMD), Planning Commission
8. Administration (General-I) and (General-II), Planning Commission
9. Accounts-I Branch, Planning Commission
10. Information Officer, Planning Commission
11. Library, Planning Commission

(M. Ravindranath)
Adviser (Transport)

